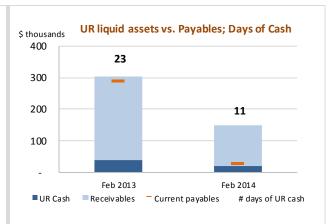
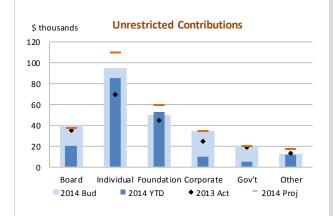


Performance Organization Dashboard – 6/30/13 – 1/31/14

| UR Revenue & | 2013 | 2014 | 2014 | 2014 | Proj/ | YTD/ |
|------------------|------|------|------|------|-------------|--------|
| Expense \$000s | Act | YTD | Bud | Proj | $Bud\Delta$ | Proj ∆ |
| Earned | 425 | 290 | 435 | 440 | 5 | (150) |
| Contributed | 207 | 185 | 253 | 280 | 27 | (95) |
| Total UR revenue | 632 | 475 | 688 | 720 | 32 | (245) |
| Total expense | 635 | 475 | 675 | 695 | 20 | (220) |
| Net UR income | (3) | - | 13 | 25 | 12 | (25) |
| Farned % | 67% | 61% | 63% | 61% | | |
| Earrieu % | 0/70 | 01% | 0370 | 01% | | |
| Contributed % | 33% | 39% | 37% | 39% | | |

| Subscriptions # renew # new Total # | 2013 Act 650 125 775 | 2014 YTD 685 110 795 | 2014 Bud 675 150 825 | 2014 Proj 695 150 845 | Proj/ Bud Δ 3% 0% 2% |
|-------------------------------------|-------------------------------|----------------------------------|----------------------------------|-----------------------------------|----------------------------------|
| Total \$000s | 150 | 160 | 170 | 172 | 1% |
| Ave \$/ person | 194 | 201 | 206 | 204 | -1% |
| Renewal rate | 75% | 88% | 87% | 90% | |
| Mktg exp \$000s | 28.0 | 30.0 | 35.0 | 35.0 | |
| ROI \$ | 5.36 | 5.33 | 4.86 | 4.91 | |







| Annual Filings | Due | Progress |
|--------------------|-----------|----------|
| IRS Form 990 | 15-Oct-13 | C |
| Audit | 30-Sep-13 | O |
| Payroll taxes | Month-end | С |
| W-2, 1099 | 30-Jan-13 | С |
| State registration | 15-May-14 | Т |
| Liquor License | 30-Dec-13 | С |

| Individual & Board | 2013 | 2014 | 2014 | 2014 | Proj/ |
|---------------------|-------|-------|-------|-------|-------|
| Contributions | Act | YTD | Bud | Proj | Bud ∆ |
| Individual (\$000s) | 70 | 85 | 95 | 110 | 15 |
| As % of UR contrib. | 34% | 46% | 38% | 39% | |
| Board (\$000s) | 35 | 20 | 40 | 38 | (2) |
| As % of UR contrib. | 17% | 11% | 16% | 14% | |
| #board gifts | 22 | 16 | 22 | 22 | - |
| Ave. gift \$ | 1,591 | 1,250 | 1,818 | 1,727 | (91) |

| Program rev & | 2013 | 2014 | 2014 | 2014 | Proj/ |
|-----------------|------|------|------|------|-------|
| exp \$000s | Act | YTD | Bud | Proj | Bud Δ |
| Production rev. | 260 | 233 | 300 | 310 | 10 |
| Production exp. | 235 | 210 | 260 | 275 | 15 |
| Net | 25 | 23 | 40 | 35 | (5) |

Dashboard notes:

- Pink highlights are items that are underperforming;
 blue highlights are exceeding budget
- Overall, projected unrestricted (UR) net income is on track; expenses are over due to higher utility costs
- Our effort to boost individual giving is leading to larger gifts; expect to exceed budget by 16%
- Ave. board gift is projected > 2013, but below budget with board transitions
- UR cash is only 11 days, but with receivables we don't expect cash flow problems the next 3 months
- Just received audit draft; will finalize by end of Feb.